inTEST Corporation

Q4 2022 Financial Results Conference Call



Nick Grant, President and CEO





Duncan Gilmour, CFO

March 3, 2023





Forward-Looking Statements

This presentation includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. These statements do not convey historical information but relate to predicted or potential future events and financial results, such as statements of the Company's plans, strategies and intentions, or our future performance or goals, that are based upon management's current expectations. These forward-looking statements can often be identified by the use of forward-looking terminology such as "believes," "expects," "intends," "may," "will," "should," "plans," "pojects," "potential," "forecasts," "outlook," "anticipates," "targets," "estimates," "goal," or similar terminology. These statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, any mentioned in this press release as well as the Company's ability to execute on its 5-Point Strategy, realize the potential benefits of acquisitions and successfully integrate any acquired operations, grow the Company's presence in its key target and international markets, manage supply chain challenges, convert backlog to sales and to ship product in a timely manner; the success of the Company's strategy to diversify its markets; the impact of inflation on the Company's business and financial condition; the impact of the COVID-19 pandemic on the Company's business, liquidity, financial condition and results of operations; indications of a change in the market cycles in the semi market or other markets served; changes in business conditions and general economic conditions both domestically and globally including rising interest rates and fluctuation in foreign currency exchange rates; changes in the demand for semiconductors; access to capital and the ability to borrow funds or raise capital to finance potential acquisitions or for working capital; changes in the rates and timin

Non-GAAP Financial Measures and Forward-Looking Non-GAAP Financial Measures

In addition to disclosing results that are determined in accordance with GAAP, we also disclose non-GAAP financial measures. These non-GAAP financial measures consist of organic revenue, adjusted net earnings, adjusted earnings per diluted share (adjusted EBITDA, adjusted EBITDA margin and free cash flow. The Company defines these non-GAAP measures as follows:

- Organic revenue for any given period is derived by excluding "acquired revenue" from total revenue for that period. Acquired revenue is revenue generated by an acquired business for months when that business was not owned for the full comparable prior period.
- Adjusted net earnings is derived by adding acquired intangible amortization, adjusted for the related income tax expense (benefit), to net earnings (loss).
- Adjusted earnings per diluted share (adjusted EPS) is derived by dividing adjusted net earnings by diluted weighted average shares outstanding.
- Adjusted EBITDA is derived by adding acquired intangible amortization, interest expense, income tax expense, depreciation, and stock-based compensation expense to net earnings.
- Adjusted EBITDA margin is derived by dividing adjusted EBITDA by revenue.
- Free cash flow is derived by subtracting capital expenditures from net cash provided by or used in operating activities.

These results are provided as a complement to the results provided in accordance with GAAP. Organic revenue is a non-GAAP financial measure presented to provide investors the understanding of the performance of the core business excluding the contributions of acquisitions in the first twelve months of ownership. Adjusted net earnings and adjusted earnings per diluted share (adjusted EPS) are non-GAAP financial measures presented to provide investors with meaningful, supplemental information regarding our baseline performance before acquired intangible amortization charges as management believes this expense may not be indicative of our underlying operating performance. Adjusted EBITDA and adjusted EBITDA margin are non-GAAP financial measures presented primarily as a measure of liquidity as they exclude non-cash charges for acquired intangible amortization, depreciation and stock-based compensation. In addition, adjusted EBITDA and adjusted EBITDA margin also exclude the impact of interest income or expense and income tax expense or benefit, as management believes these expenses may not be indicative of our underlying operating performance. The non-GAAP financial measures presented in this press release are used by management to make operational decisions, to forecast future operational results, and for comparison with our business plan, historical operating results and the operating results of our peers. Reconciliations from revenue to organic revenue, net earnings and earnings per diluted share (EPS) to adjusted net earnings and adjusted earnings per diluted share (adjusted EBITDA and adjusted EBITDA margin, are contained in the tables below. Each of our non-GAAP measures have limitations as analytical tools. They should not be viewed in isolation or as a substitute for U.S. GAAP measures of earnings or cash flows. Limitations may include the cash portion of interest expense, income tax (benefit) provision, charges related to intangible asset amortization and stock-based compensation expense. These items could significantly affect our financial results. Management believes these Non-GAAP financial measures are important in evaluating our performance, results of operations, and financial position. We use non-GAAP financial measures to supplement our U.S. GAAP results in order to provide a more complete understanding of the factors and trends affecting our business. Organic revenue, adjusted net earnings, adjusted earnings per diluted share (adjusted EPS), adjusted EBITDA, and adjusted EBITDA margin are not alternatives to revenue, net earnings, earnings per diluted share or margin as calculated and presented in accordance with U.S. GAAP. As such, they should not be considered or relied upon as substitutes or alternatives for any such U.S. GAAP financial measure. We strongly urge you to review the reconciliations of organic revenue, adjusted net earnings, adjusted earnings per diluted share (adjusted EPS), adjusted EBITDA, and adjusted EBITDA margin along with our financial statements included elsewhere in this press release. We also strongly urge you not to rely on any single financial measure to evaluate our business. In addition, because organic revenue, adjusted net earnings, adjusted earnings per diluted share (adjusted EPS), adjusted EBITDA, and adjusted EBITDA margin are not measures of financial performance under U.S. GAAP and are susceptible to varying calculations, the organic revenue, adjusted net earnings, adjusted earnings per diluted share (adjusted EPS), adjusted EBITDA, and adjusted EBITDA margin measures as presented in this press release may differ from and may not be comparable to similarly titled measures used by other companies.

Execution of 5-Point Strategy Driving Results



- Solid execution by our results-driven team delivered record performance in 2022
 - Integrated three strategic acquisitions
 - Expanded customer base and increased channel partners
 - Innovated in collaboration with our customers and suppliers
 - Delivered reliable, highly engineered solutions in growth markets semi, industrial, automotive/EV, defense/aerospace, life sciences
- ➤ Record fourth quarter revenue of \$32.4 million, 45% y/y growth while organic revenue (non-GAAP)⁽¹⁾ grew 28% y/y
- Record full year revenue of \$116.8 million, 38% y/y growth while organic revenue (non-GAAP)⁽¹⁾ grew 17% y/y
- Strong demand in semi, automotive/EVs, defense/aerospace, and life sciences drove record annual orders of \$129.6 million and Q4 backlog remained strong at \$46.8 million

5-Point Strategy



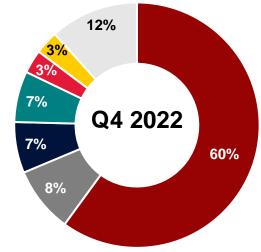
Revenue

inTEST

(\$ in millions)







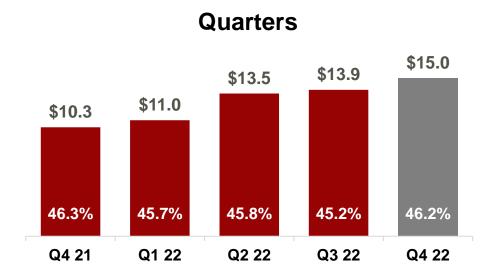
- Record Q4 revenue up \$10.0 million, or 45% y/y
 - Organic revenue (non-GAAP)⁽¹⁾ of \$28.6 million grew 28% y/y
 - Included \$3.8 million of acquired revenue
- Strong demand across all technology offerings and end-markets
 - Silicon carbide (SiC) crystal growth applications and test solutions for analog and mixed signal applications drove up semi sales 58% to \$19.5 million
 - Defense/aero market grew driven by customer demand for a combination of existing and acquired technologies
 - Acquired revenue was primarily from security, defense/aero, automotive/EV and life sciences markets

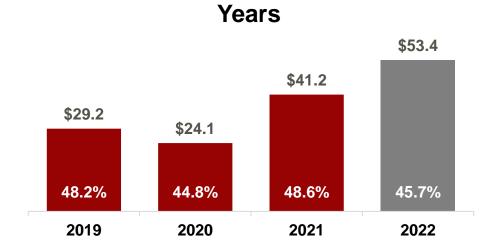
⁽¹⁾ Organic revenue is a non-GAAP financial measure. Further information can be found under "Non-GAAP Financial Measures and Forward-Looking Non-GAAP Financial Measures." See also the reconciliations of GAAP financial measures to non-GAAP financial measures that accompany this presentation.

Gross Profit and Margin

(\$ in millions)







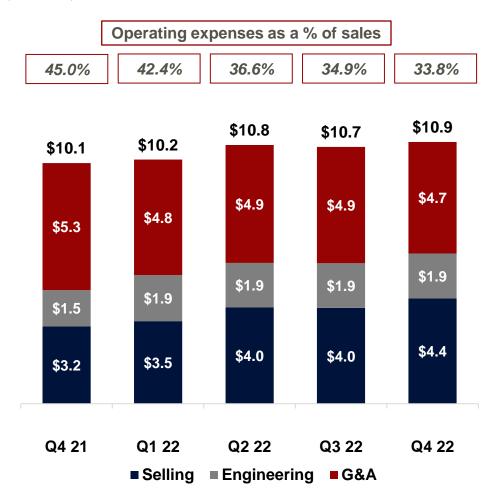
- ➤ Sequentially, Q4 margin improved 100 bp to 46.2% from 45.2% driven by higher volume and beneficial product mix
- Year over year, Q4 gross profit increased \$4.6 million, or 45%
- ➤ 2022 margin reflects change in mix of business primarily driven by acquisitions and, to a lesser extent, supply chain challenges
- \$12.2 million increase in full year gross profit reflects significantly higher revenue across all markets

Operating Expenses



Investing in people and marketing to support 5-Point Strategy for Growth

(\$ in millions)



- ➤ As percent of revenue, operating expenses declined to 33.8% in Q4 2022 versus 45.0% in the prior year and 34.9% in the prior quarter
- Reduction in operating expenses as a percentage of sales driven by operating leverage as business scales
- ➤ Q4 operating expenses up \$0.9 million y/y
 - Includes \$1.9 million in incremental operating expenses from acquisitions
 - Q4 2021 included ~\$1.3 million in transaction costs related to acquisitions and financing
 - Invested in sales & marketing and engineering
 - Includes \$552,000 of pre-tax intangible asset amortization expense in Q4 2022 compared with \$522,000 in Q4 2021, and \$595,000 in Q3 2022

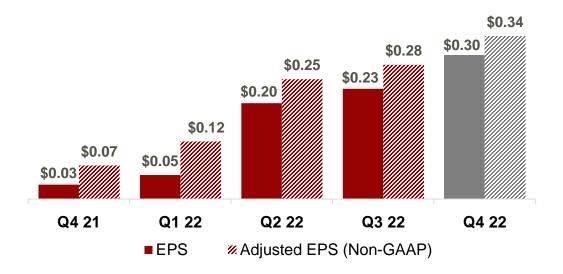
NOTE: Components may not add up to totals due to rounding.

Earnings and Adjusted EBITDA

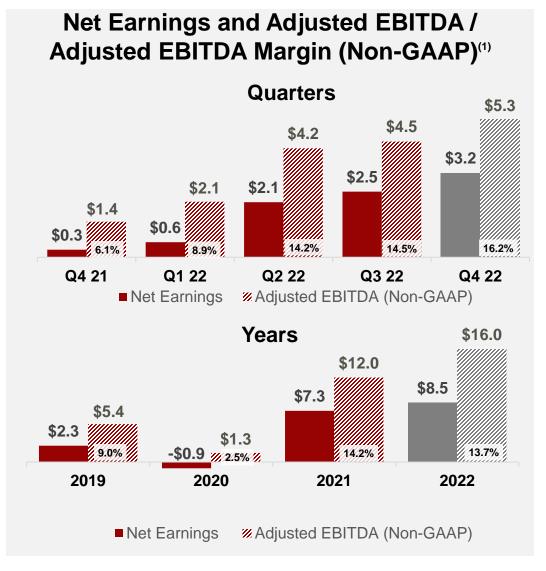


(\$ in millions, except per share data)

EPS and Adjusted EPS (Non-GAAP)(1)



➤ Q4 2022 adjusted EPS (Non-GAAP) reflects \$463,000 (after tax) of acquired intangible amortization.



⁽¹⁾ Adjusted EPS, adjusted EBITDA and adjusted EBITDA margin are non-GAAP financial measures. Further information can be found under "Non-GAAP Financial Measures and Forward-Looking Non-GAAP Financial Measures." See also the reconciliations of GAAP financial measures to non-GAAP financial measures that accompany this presentation.

Capital Structure and Cash Flow



(\$ in millions)

Capitalization								
12/31/22 9/30/22								
Cash and cash equivalents	\$	13.4	\$	8.9				
Restricted cash	\$	1.1	\$	1.1				
Short term investments	\$	-	\$	3.5				
Total debt	\$	16.1	\$	17.2				
Shareholders' equity	\$	65.0	\$	60.4				
Total capitalization	\$	81.1	\$	77.6				

Cash Flow	Year Ended							
	<u>1</u>	<u>2/31/22</u>	<u>12</u>	2/31/21				
Net cash provided by (used in) operating activities	\$	(1.4)	\$	10.8				
Capital expenditures		(1.4)		(1.0)				
Free cash flow (FCF) ⁽¹⁾ (Non-GAAP)	\$	(2.8)	\$	9.8				

- Generated \$2.3 million in cash from operations in Q4, up from \$1.4 million in the trailing quarter
- ~\$53 million in liquidity at year end
 - Includes \$13.4 million in cash (excludes restricted cash)
 - \$40 million capacity on recently expanded credit facilities, including \$30 million delayed draw term loan, and the full \$10 million revolving credit line
- ➤ Measurable financial flexibility: Total debt / Annual adjusted EBITDA⁽¹⁾ leverage ratio was 1.0x

NOTE: Components may not add up to totals due to rounding.

⁸

Orders and Backlog



(\$ in millions)



Backlog



- Q4 orders up 3% y/y with increases across all end markets except in semi
 - Book-to-bill⁽¹⁾ of 0.97x
 - Decline in semi as Q4 2021 benefitted from a \$10.0 million front-end, long-term order
 - Sequentially, orders declined 4% driven by the timing of orders for semi and automotive/EV markets, which were partially offset by increased orders for life sciences, security and other markets.
- Backlog declined sequentially 2% as supply chain constraints moderated
- Approximately 45%, or ~\$21 million, of backlog is expected to ship beyond Q1 2023

2023 Expectations



- Executing 5-Point Strategy to continue driving growth
- ≥ 2023 Q1 Guidance⁽¹⁾

• Q1 revenue: \$30 million to \$32 million

• Q1 gross margin: ~45%

• Q1 operating expenses: \$11.1 million to \$11.3 million

Q1 amortization (after tax) ~\$450,000

• Q1 interest expense: ~\$190,000

• Q1 EPS: \$0.21 to \$0.26

Q1 Adjusted EPS (Non-GAAP)⁽²⁾: \$0.25 to \$0.30

- ≥ 2023 Full Year Guidance⁽¹⁾
 - Revenue: \$125 million to \$130 million
 - Gross margin: ~45% to ~46%, consistent with 2022
 - Operating expenses: \$44 million to \$46 million
 - Amortization (after tax) ~\$1.7 million
 - Effective tax rate: 16% to 17%
 - Capital expenditures: ~1% to 2% of sales

5-Point Strategy

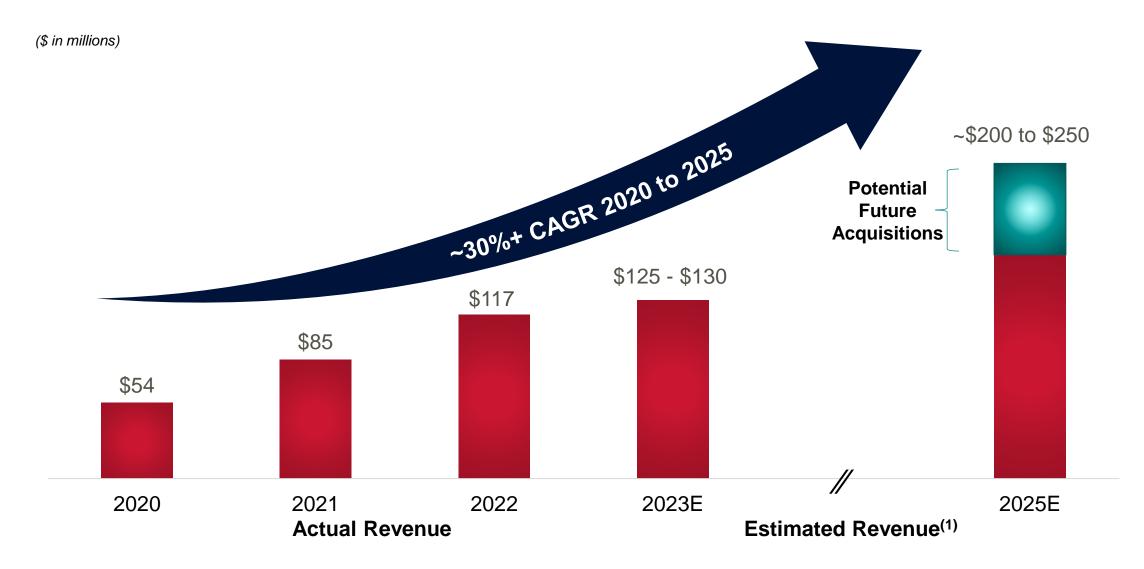


⁽¹⁾ Guidance provided March 3, 2023. The foregoing guidance is based on management's current views with respect to operating and market conditions and customers' forecasts. It also assumes macroeconomic conditions remain unchanged through the end of the year. Actual results may differ materially from what is provided here today as a result of, among other things, the factors described under "Forward-Looking Statements" on slide 2.

⁽²⁾ Adjusted EPS is a non-GAAP financial measure. Further information can be found under "Non-GAAP Financial Measures and Forward-Looking Non-GAAP Financial Measures." See also the reconciliations of GAAP financial measures to non-GAAP financial measures that accompany this presentation.

Executing to Plan



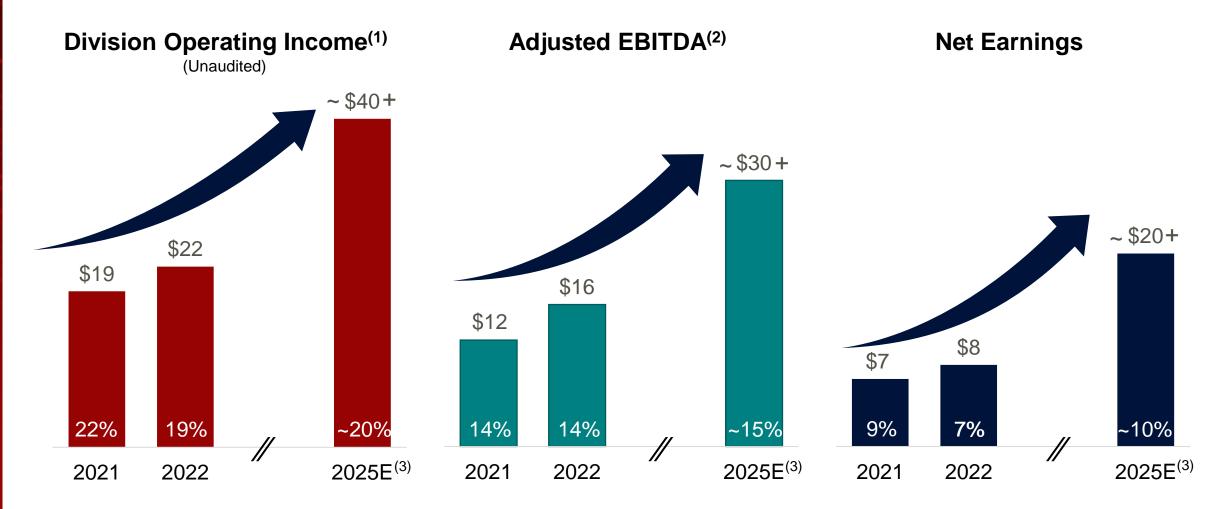


⁽¹⁾ Estimated 2025 revenue, including estimated revenue from future potential acquisitions, is based on management's current views with respect to operating and market conditions and customers' forecasts. It also assumes macroeconomic conditions remain unchanged through the end of the year, and that suitable acquisition targets are identified and can be effectively integrated into the Company's operations. Actual results may differ materially from what is provided here today as a result of, among other things, the factors described under "Forward-Looking Statements" above.

Scale Expected to Drive Operating Leverage



(\$ in millions)



⁽¹⁾ See segment reporting information on slide 21.

described under "Forward-Looking Statements" above.

⁽²⁾ Adjusted EBITDA is a non-GAAP financial measure. Further information can be found under "Non-GAAP Financial Measures and Forward-Looking Non-GAAP Financial Measures." See also the reconciliations of GAAP financial measures to non-GAAP financial measures that accompany this presentation. For forward-looking adjusted EBITDA, the reconciliation is unavailable without unreasonable effort.

(3) Estimated 2025 division operating income, estimated 2025 adjusted EBITDA and estimated 2025 net income, together with their respective percentages as a function of estimated 2025 revenue, is based on management's current views with respect to operating and market conditions and customers' forecasts. It also assumes macroeconomic conditions remain unchanged through the end of the year[, and that suitable acquisition targets are identified and can be effectively integrated into the Company's operations]. Actual results may differ materially from what is provided here today as a result of, among other things, the factors

Execution on Track with Plan





Strong demand for inTEST's innovative technologies and engineering expertise



Diversified end markets with strong secular growth drivers



Growing customer base, deepening customer reach and expanding geographically



Financial flexibility to execute growth strategy



Executing 5-Point Strategy and delivering results

Conference Call Playback Info



- Replay Number: (412) 317-6671 passcode: 13735047
- ➤ Telephone replay available through March 10, 2023
- Webcast / Presentation / Replay available at <u>ir.intest.com</u>
- Transcript, when available, at <u>ir.intest.com</u>

Upcoming Events

➤ March 23, 2023 Sidoti Small Cap Conference (Virtual)

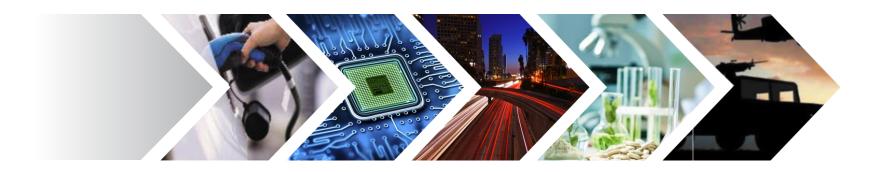
➤ May 10, 2023 EF Hutton Inaugural Global Conference (New York)

➤ June 6, 2023 Stifel Cross Sector Insight Conference (Boston)

inTEST Corporation

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Supplemental Information



March 3, 2023





Reconciliation of Revenue to Organic Revenue (Non-GAAP)

(\$ in thousands)

THI CC INIO	IIIIS EIIGEG		
December 31,	December 31,	Chan	ge
2022	2021	\$	%

Total revenue Less: acquired revenue ⁽¹⁾ Organic revenue (Non-GAAP)

\$ 32,405	\$ 22,358	\$ 10,047	44.9%
(3,778)	n/a		
\$ 28,627	\$ 22,358	\$ 6,269	28.0%

Total revenue Less: acquired revenue ⁽¹⁾ Organic revenue (Non-GAAP)

De	cember 31,	De	cember 31,	Change					
	2022		2021	\$	%				
\$	116,828 (17,767)	\$	84,878 n/a	\$ 31,950	37.6%				
\$	99,061	\$	84,878	\$ 14,183	16.7%				

Three Months Ended

⁽¹⁾ Acquired businesses consist of Acculogic (December 2021), Videology (October 2021) and North Sciences (October 2021). The calculation of organic revenue excludes from current period revenue any acquired revenue. Acquired revenue is revenue from any acquired business for months where that business was not owned for the full comparable prior period.



Reconciliation of Net Earnings to Adjusted Net Earnings (Non-GAAP) and Earnings Per Share – Diluted to Adjusted Earnings Per Share – Diluted (Non-GAAP)

(\$ in thousands, except per share amounts)

	Three Months Ended						-	Years Ended						
	12/3	31/2021	3/3	31/2022	6/	/30/2022	9/3	30/2022	12/	31/2022	12	/31/2021	12/	31/2022
Net earnings	\$	287	\$	577	\$	2,116	\$	2,524	\$	3,244	\$	7,283	\$	8,461
Acquired intangible amortization		522		782		765		595		552		1,440)	2,694
Tax adjustments		(10)		(93)		(162)		(103)		(89)		(22))	(447)
Adjusted net earnings (Non-GAAP)	\$	799	\$	1,266	\$	2,719	\$	3,016	\$	3,707	\$	8,701	\$	10,708
Diluted weighted average shares outstanding Net earnings per share – diluted:		10,836		10,843		10,815		10,865		10,928		10,730)	10,863
Net earnings	\$	0.03	\$	0.05	\$	0.20	\$	0.23	\$	0.30	\$	0.68	\$	0.78
Acquired intangible amortization		0.04		0.08		0.07		0.06		0.05		0.13	3	0.25
Tax adjustments		-		(0.01)		(0.02)		(0.01)		(0.01)			•	(0.04)
Adjusted net earnings per share – diluted (Non-GAAP)	\$	0.07	\$	0.12	\$	0.25	\$	0.28	\$	0.34	\$	0.81	\$	0.99



Reconciliation of Net Earnings to Adjusted EBITDA (Non-GAAP) and Adjusted EBITDA Margin (Non-GAAP)

(\$ in thousands)

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	12/31/2021		3/3	31/2022 6/30/2022		9/30/2022		12/31/2022		
Net earnings	\$	287	\$	577	\$	2,116	\$	2,524	\$	3,244
Acquired intangible amortization		522		782		765		595		552
Interest expense		83		137		133		166		164
Income tax expense (benefit)		(51)		78		454		515		637
Depreciation		171		188		174		203		245
Non-cash stock-based compensation		356		372		551		450		414
Adjusted EBITDA (Non-GAAP)	\$	1,368	\$	2,134	\$	4,193	\$	4,453	\$	5,256
Revenue		22,358		24,081		29,571		30,771		32,405
Adjusted EBITDA margin (Non-GAAP)		6.1%		8.9%		14.2%		14.5%		16.2%



Reconciliation of Net Earnings to Adjusted EBITDA (Non-GAAP) and Adjusted EBITDA Margin (Non-GAAP)

(\$ in thousands)

Years Ended December 31,

	20	2019		2020		2021		022
Net earnings (loss)	\$	2,322	\$	(895)	\$	7,283	\$	8,461
Acquired intangible amortization		1,257		1,233		1,440		2,694
Interest expense		-		33		89		600
Income tax expense (benefit)		282		(336)		1,119		1,684
Depreciation		685		630		666		810
Non-cash stock-based compensation		884		671		1,450		1,787
Adjusted EBITDA (Non-GAAP)	\$	5,430	\$	1,336	\$	12,047	\$	16,036
Revenue		60,660		53,823		84,878		116,828
Adjusted EBITDA margin (Non-GAAP)		9.0%		2.5%		14.2%		13.7%



Reconciliation of First Quarter 2023 Estimated Earnings Per Share – Diluted to Estimated Adjusted Earnings Per Share – Diluted (Non-GAAP)

	Low	High
Estimated earnings per share – diluted	\$ 0.21	\$ 0.26
Estimated acquired intangible amortization	0.05	0.05
Estimated tax adjustments	(0.01)	(0.01)
Estimated adjusted earnings per share – diluted (Non-GAAP)	\$ 0.25	\$ 0.30

Segment Reporting



(\$ in thousands)

Beginning in the first quarter of 2022, the Company made a change to its reportable segments from two reportable segments to three reportable segments – Electronic Test, Environmental Technologies and Process Technologies. These segments, which operate as Divisions, align with how the Chief Executive Officer (CEO), who is also the Chief Operating Decision Maker (CODM) as defined under U.S. GAAP, allocates resources and assesses performance against the Company's key growth strategies. Prior period reportable segment results and related disclosures have been restated to be consistent with the current year presentation.

	Quarters Ended						Years Ended				
	12/31/2021	3/31/2022	6/30/2022	9/30/2022	12/31/2022	<u>12/31/2021</u>	12/31/2022				
Electronic Test	\$ 6,851	\$ 8,778	\$ 9,797	\$ 10,408	\$ 11,236	\$ 32,509	\$ 40,219				
Environmental Technologies	7,176	6,993	7,507	7,631	8,041	26,896	30,172				
Process Technologies	8,331	8,310	12,267	12,732	13,128	25,473_	46,437				
Total Revenue	\$ 22,358	\$ 24,081	\$ 29,571	\$ 30,771	\$ 32,405	\$ 84,878	\$ 116,828				

		% of divisiona	I		% of divisiona	ıI		% of divisions	al		% of divisiona	al		% of divisional		% of divisiona	ıl			% of isional
		revenue			revenue			revenue	9		revenue	•		revenue		revenue			rev	venue
Electronic Test	\$ 2,068	30%	\$	1,887	21%	\$	2,193	22%	\$	2,406	23%	\$	3,445	31%	\$ 10,926	34%	\$	9,931	2	25%
Environmental Technologies	1,110	15%		802	11%		1,070	14%		1,021	13%		924	11%	4,236	16%		3,817	' 1	13%
Process Technologies	1,124	13%		730	9%		2,569	21%		2,465	19%		2,466	19%	3,819	15%		8,230) 1	18%
Total Division Operating Income	4,302	19%		3,419	14%		5,832	20%		5,892	19%		6,835	21%	18,981	22%		21,978	3 1	19%
Corporate expense	(3,485)		((1,835)			(2,339)			(2,138)			(2,251)		(9,082)			(8,563)	
Acquired intangible amortization	(522)			(782)			(765)			(595)			(552)		(1,440)			(2,694)	
Other expense	 (59)	_		(147)			(158)			(120)	_		(151)		 (57)			(576)_	
Earnings before income tax expense	\$ 236	- -	\$	655		\$	2,570	- -	\$	3,039	=	\$	3,881	•	\$ 8,402		\$	10,145	<u> </u>	