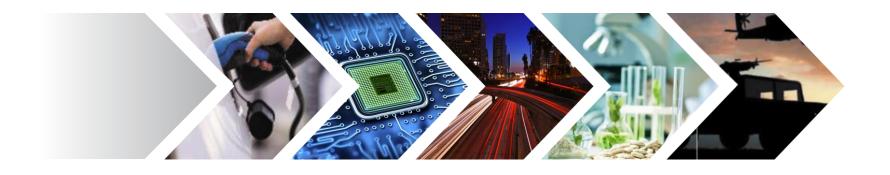
# inTEST Corporation

## 11th Annual NYC Summit



Nick Grant
President and CEO

**Duncan Gilmour**Chief Financial Officer





#### **Forward-Looking Statements**

This presentation includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. These statements do not convey historical information but relate to predicted or potential future events and financial results, such as statements of the Company's plans, strategies and intentions, or our future performance or goals, that are based upon management's current expectations. These forward-looking statements can often be identified by the use of forward-looking terminology such as "believes," "expects," "intends," "may," "will," "should," "plans," "projects," "forecasts," "outlook," "anticipates," "estimates," or similar terminology. These statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements.

Such risks and uncertainties include, but are not limited to, any mentioned in this presentation as well as the Company's ability to execute on its 5-Point Strategy, realize the potential benefits of acquisitions and successfully integrate any acquired operations, grow the Company's presence in its key target and international markets, manage supply chain challenges, convert backlog to sales and to ship product in a timely manner; the success of the Company's strategy to diversify its markets; the impact of inflation on the Company's business and financial condition; the impact of the COVID-19 pandemic on the Company's business, liquidity, financial condition and results of operations; indications of a change in the market cycles in the semi market or other markets served; changes in business conditions and general economic conditions both domestically and globally including rising interest rates and fluctuation in foreign currency exchange rates; changes in the demand for semiconductors; access to capital and the ability to borrow funds or raise capital to finance potential acquisitions or for working capital; changes in the rates and timing of capital expenditures by the Company's customers; and other risk factors set forth from time to time in the Company's Securities and Exchange Commission filings, including, but not limited to, the Annual Report on Form 10-K for the year ended December 31, 2021. Any forward-looking statement made by the Company in this presentation is based only on information currently available to management and speaks to circumstances only as of the date on which it is made. The Company undertakes no obligation to update the information in this presentation to reflect events or circumstances after the date hereof or to reflect the occurrence of anticipated events.

#### Non-GAAP Financial Measures and Forward-Looking Non-GAAP Financial Measures

In addition to disclosing results that are determined in accordance with GAAP, we also disclose non-GAAP financial measures. These non-GAAP financial measures consist of organic revenue, adjusted net earnings (loss), adjusted earnings (loss) per diluted share, free cash flow, adjusted EBITDA, and adjusted EBITDA margin. Organic revenue is derived by excluding revenue generated by acquired businesses in the first twelve months of ownership from total revenue. Adjusted net earnings (loss) is derived by adding acquired intangible amortization, adjusted for the related income tax expense (benefit), to net earnings (loss). Adjusted earnings (loss) per diluted share is derived by dividing adjusted net earnings (loss) by diluted weighted average shares outstanding. Adjusted EBITDA is derived by adding acquired intangible amortization, interest expense, income tax expense, depreciation, and stock-based compensation expense to net earnings (loss). Adjusted EBITDA margin is derived by dividing adjusted EBITDA by revenue. Free cash flow is derived by subtracting capital expenditures from net cash provided by operations. These results are provided as a complement to the results provided in accordance with GAAP. Organic revenue is a non-GAAP financial measure presented to provide investors the understanding of the performance of the core business excluding the contributions of acquisitions in the first twelve months of ownership. Adjusted net earnings (loss) and adjusted earnings (loss) per diluted share are non-GAAP financial measures presented to provide investors with meaningful, supplemental information regarding our baseline performance before acquired intangible amortization charges as this expense may not be indicative of our underlying operating performance. Adjusted EBITDA and adjusted EBITDA margin are non-GAAP financial measures presented primarily as a measure of liquidity as they exclude non-cash charges for acquired intangible amortization, depreciation and stock-based compensation. In addition, adjusted EBITDA and adjusted EBITDA margin also exclude the impact of interest income or expense and income tax expense or benefit, as these expenses may not be indicative of our underlying operating performance. The non-GAAP financial measures presented in this presentation are used by management to make operational decisions, to forecast future operational results, and for comparison with our business plan, historical operating results and the operating results of our peers. Reconciliations from revenue to organic revenue, net earnings (loss) and earnings (loss) per diluted share to adjusted net earnings (loss) and adjusted earnings (loss) per diluted share and from net earnings (loss) to adjusted EBITDA and adjusted EBITDA margin, are contained in the tables that accompany this presentation. The non-GAAP financial measures discussed in this presentation may not be comparable to similarly titled measures used by other companies. The presentation of non-GAAP financial measures is not meant to be considered in isolation, as a substitute for, or superior to, financial measures or information provided in accordance with GAAP.

This presentation also contains forward-looking statements regarding non-GAAP adjusted EBITDA and adjusted EBITDA margin. The Company is unable to present a quantitative reconciliation of these forward-looking non-GAAP financial measures to their most directly comparable forward-looking GAAP financial measures because such information is not available, and management cannot reliably predict the necessary components of such GAAP measures without unreasonable effort or expense. In addition, the Company believes that such reconciliations would imply a degree of precision that would be confusing or misleading to investors. These non-GAAP financial measures are preliminary estimates and are subject to risks and uncertainties, including, among others, changes in connection with quarter-end and year-end adjustments. Any variation between the Company's actual results and preliminary financial data set forth above may be material.

## **Unlocking The Potential**





To be the supplier of choice for innovative test and process technology solutions



Leverage our deep industry knowledge & expertise to develop and deliver high quality, innovative customer solutions and superior support for complex global challenges



### Nick Grant, President and CEO

- Appointed as President and CEO August 24, 2020
- ABB SVP Americas Region Industrial Automation Measurement & Analytics Division
- AMETEK VP & GM Materials Analysis Division (Test & Measurement)
- Emerson Electric (various roles)
- MBA (Xavier University) /
   BS Physics (Northern Kentucky University)



### **Duncan Gilmour, Chief Financial Officer**

- Appointed as Chief Financial Officer June 14, 2021
- ABB Americas Hub Controller Industrial Automation Measurement & Analytics Division
- Tyco International / Johnson Controls (various roles)
- Coopers & Lybrand / PricewaterhouseCoopers (U.S. and U.K.)
- BAcc Economics and Accounting (University of Glasgow) / Chartered Accountant (ICAS)

## **Transforming inTEST**



## Supplier of Choice for Innovative Test and Process Technology Solutions



Robust long-term growth strategy



Emphasis on diversified growth markets and acquisitions



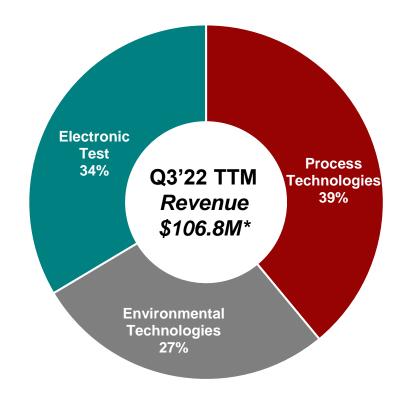
Clear, consistent, continuous investor and employee communications



More standardized / configured-to-order solutions



Results-driven, entrepreneurial culture



Market Capitalization	\$123.3 million	Shares Outstanding	~11.0 million
Recent Closing Price	\$11.19	Institutional Ownership	~55%
52 Week Low-High	\$6.07 - \$15.13	Insider Ownership	~6%

# 5-Point Strategy Drives Long-Term Value



# Grow Top-Line Through Geographic and Market Expansion

- Further penetrate existing markets with infrastructure investments
- Expand into new markets with existing products
- Invest in global Direct Sales and Channel Management
- Execute global supply agreements
- Enhance Corporate identity and branding

### Pursue Strategic Acquisitions and Partnerships:

- Pursue higher frequency of deals
- Key M&A Criteria:
  - Expand into faster markets
  - Offer a broader portfolio of services
  - Enhance value-added technological solutions
  - Quantifiable and achievable synergies
- Explore partnerships with private labeling opportunities; consider JV/partial ownership opportunities



#### Foster New Culture and Talent:

- Changes driven from top executive leadership
- Emphasize openness, results and accountability
- Drive diversity, engagement and career development
- Leverage collaboration among people and divisions
- Aligned incentives/compensation to results

### Drive Innovation and Technological Differentiation

- Leverage expertise to deliver highly-valued solutions
- Headcount investments to support product development
- Reorganize engineering organization to optimize development
- Drive standardization to increase market availability/ lower costs
- Establish Corporate Growth Programs and common stage Gate Development Process

#### Enhance Service and Support

- Expand geographic service coverage, infrastructure and repair/calibration centers
- Drive enhanced service offerings including third party agreements, extended warranties, preventative maintenance and calibration
- Expand remote services asset health
- Integrate shared field services and repair resources
- Identify and capture recurring revenue stream from service

## **Strong Foundation For Growth**



### inTEST: Known for Highly-Engineered, Customer-Driven Solutions



#### **Growing and Diversified Markets**

- Semiconductor
- Industrial
- Automotive/EV
- Defense/Aerospace
- Life Sciences
- Security





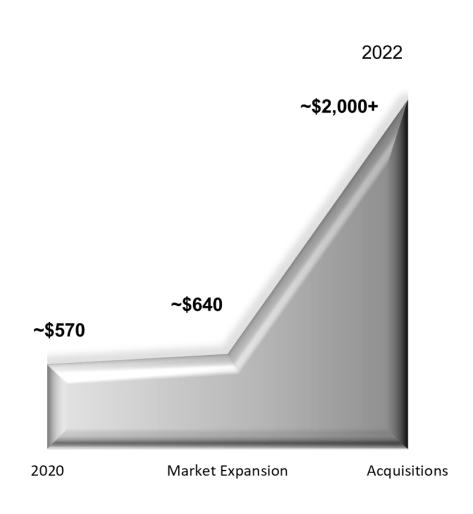
#### **Global Presence**

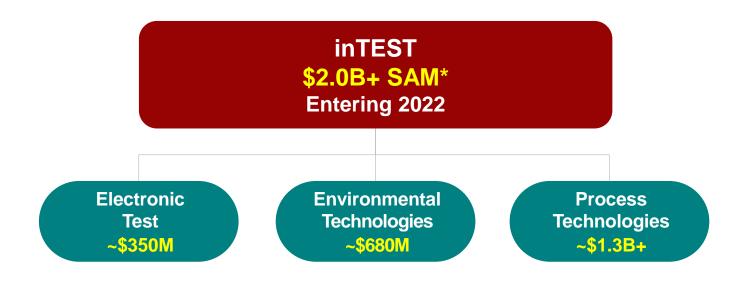
- > TTM Q322 Revenue: \$106.8M
  - 35.4% APAC
  - 43.6% Americas
  - 21.0% EMEA
- Manufacturing operations in U.S., Canada, Europe
- Global sales and service organization

# **Serving Large and Diverse Markets**



(\$ in millions)





### Serviceable Addressable Markets (SAM)

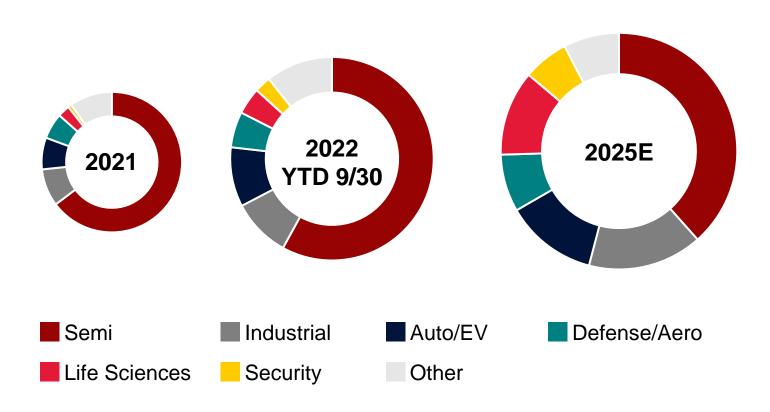
\$150	\$200	\$180	\$500	\$310	\$1B+
Semi Test Solutions	In-Circuit Test Solutions	Thermal Test Solutions	Cold Chain Storage Solutions	Induction Heating Solutions	Image Capture Solutions

# **Driving Market Leadership/Opportunities**



Targeting markets with strong, secular tailwinds





Markets	Expected 5-Year Market Growth**
Served Semi Markets	3% to 6%
Industrial	3% to 6%
Defense/Aero	3% to 6%
Targeted (	Growth Markets
Targeted (	Growth Markets 5% to 8%

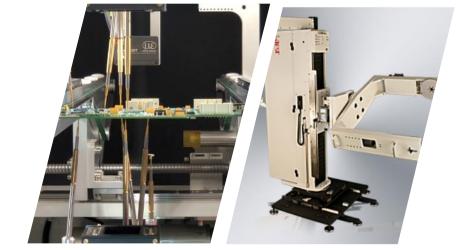
<sup>\*</sup>Excludes any potential future acquisitions

## **Electronic Test**



### Engineering solutions for the toughest challenges in automated test

- Growth drivers: strength in EV market; expanded presence in defense and life sciences
- Market footprint expands beyond Semi to include Industrial, Auto/EV, Life Sciences and Defense/Aero
- Bringing automation/integration to back-end semi test; solutions enable testers to work with virtually all handlers/probers
- Proprietary flying probe technology provides broad based testing capabilities & throughput for PCB testing
- ➤ Increasing productivity and quality for EV/Battery testing with automated interconnect verification for multiple sized batteries
- > Solutions:
  - Semi Test Interfaces, Docking Solutions and Manipulators
  - Circuit Flying Probe and Battery Test Systems / Test Services





# **Environmental Technologies**



## Creating and controlling environmental conditions in test, process and storage applications

- Growth drivers: leveraging strong demand in defense and life sciences as acquisition integration progresses
  - Life Sciences cold chain solutions serves vaccine development, medical advancements and cannabis extraction
  - Portable, avionics, guidance system and satellite testing solutions provide wide temperature controls for satellites, space exploration and defense systems
- Key Products:
  - Thermal Test Chambers
  - Process Chillers
  - Ultra Cold Freezers and Medical refrigerators (-120.0°C / -180.0°F)
- Environmental responsibility
  - Low-impact refrigerants
  - Low power consumption
  - RoHS and REACH compliant



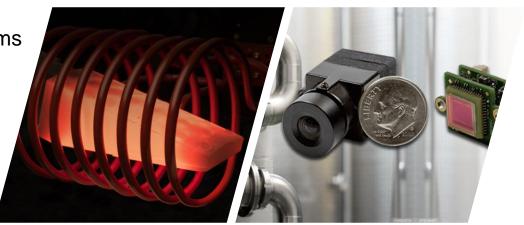
OVER 50,000 SYSTEMS INSTALLED IN MORE THAN 40 COUNTRIES

# **Process Technologies**



### Technical expertise and customized solutions for industrial applications

- ➤ Growth drivers: silicon carbide crystal growth and power, analog & mixed-signal semi drive significant demand for induction heating solutions
- > Addressable market expands through product development, global lab extension and acquisitions:
  - Serving large, diverse and growing markets that include Automotive/EV, Aerospace, Life Sciences and Security
- Key Products:
  - Induction heating systems range from 500 W to 1,000 kW
  - Industrial grade cameras and embedded image capture systems
- Environmental benefits:
  - Induction heating only uses electricity; is cleaner and safer
  - Camera systems providing safer, more efficient roadways
  - Our systems are used to build renewable products

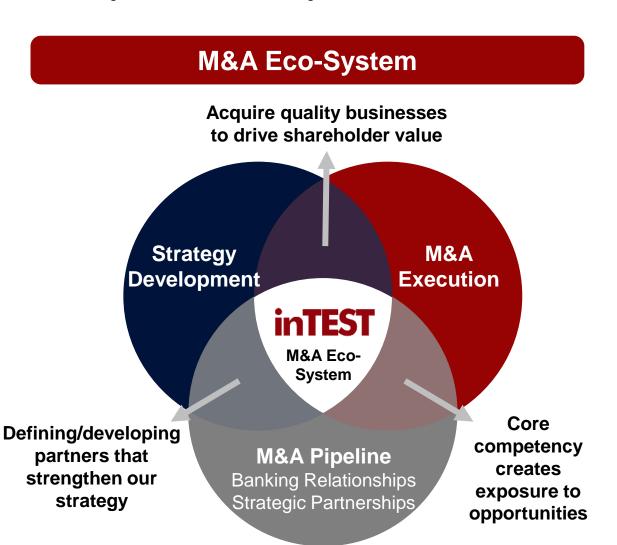


OVER 17,000 INDUCTION HEATING SYSTEMS AND MORE THAN 1 MILLION CAMERAS INSTALLED IN MORE THAN 50 COUNTRIES

# Making M&A a Core Competency



Completed three acquisitions (4th Quarter 2021)



## **Disciplined M&A Process**



**Expand into fast growing markets** 



Offer broader portfolio of solutions



**Drive further market diversification** 



**Enhance value-added technology** 



Partnerships and private label opportunities



**Enhance financial profile of company** 

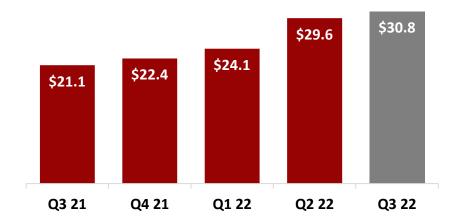
# **Financial Overview**

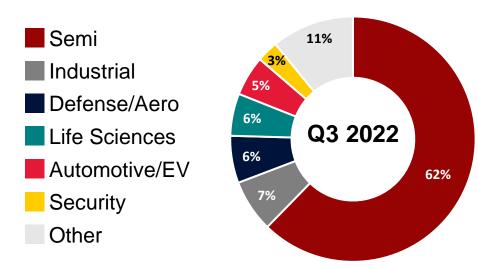


## Revenue

(\$ in millions)







- ➤ Q3 record revenue up \$9.6 million, or 46% y/y
  - Organic revenue (non-GAAP)<sup>(1)</sup> of \$26.0 million grew 23% y/y
  - Acquisitions added \$4.8 million of revenue
- Strong improvement across target markets
  - Solid demand in both front-end and back-end semi, defense, life sciences and auto/EV
  - Acquisitions contributed revenue from security, defense, auto/EV and life sciences markets
  - Sales to semi market up 40% to \$19.2 million
    - Growing demand for induction heating technology solutions for silicon carbide (SiC) applications
    - Strong demand for test solutions for analog and mixed signal applications

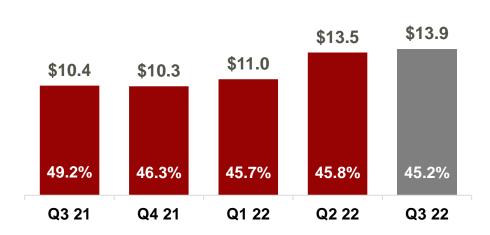
<sup>(1)</sup> Organic revenue is a non-GAAP financial measure. Further information can be found under "Non-GAAP Financial Measures and Forward-Looking Non-GAAP Financial Measures." See also the reconciliations of GAAP financial measures to non-GAAP financial measures that accompany this presentation.

## **Gross Profit and Margin**

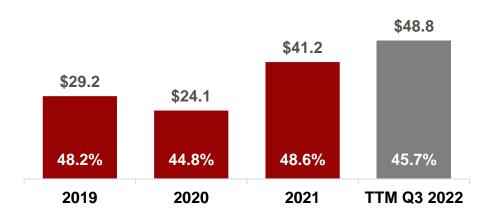
(\$ in millions)



#### **Quarters**



#### Years/TTM



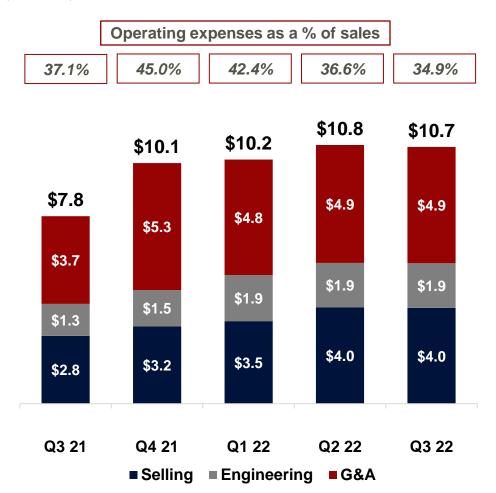
- Q3 gross profit increased \$3.5 million, or 34% y/y
  - Margin contraction vs. prior-year period result of less favorable product mix
- ➤ Sequentially, Q3 margin contracted slightly
  - Primary factors impacting margin were product mix and channel mix
- Year-to-date margin reflects change in mix of business and ongoing supply chain challenges
  - Supply chain constraints impact operational efficiencies and material costs

# **Operating Expenses**



### Investing in people and marketing to support 5-Point Strategy for Growth

(\$ in millions)



- ➤ Q3 operating expenses up \$2.9 million y/y
  - Impacted by \$2.4 million in incremental expenses from acquisitions
  - Includes investments in marketing and engineering
  - Included \$595,000 of pre-tax intangible asset amortization expense vs. \$765,000 in Q2 2022 and \$309,000 in Q3 2021
- ➤ As percent of revenue, operating expenses declined to 34.9%
- Managing expenses helps drive operating leverage with higher volume

NOTE: Components may not add up to totals due to rounding.

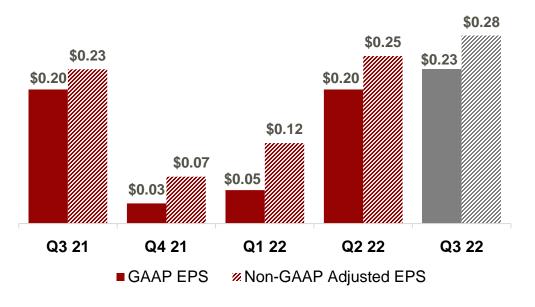
# **Earnings and Adjusted EBITDA**

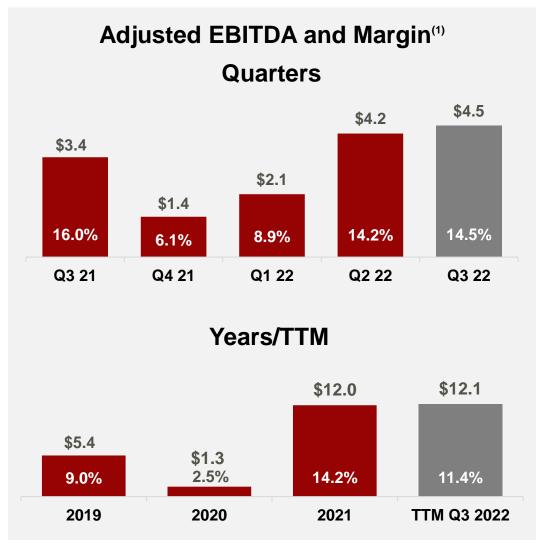


(\$ in millions, except per share data)

- Demonstrating operating leverage as the organization scales to further drive earnings power
- Adjusted EPS reflects \$492,000 (after tax) of acquired intangible amortization.

### **EPS and Adjusted EPS**(1)





<sup>(1)</sup> Adjusted EPS and adjusted EBITDA and margin are non-GAAP financial measures. Further information can be found under "Non-GAAP Financial Measures and Forward-Looking Non-GAAP Financial Measures." See also the reconciliations of GAAP financial measures to non-GAAP financial measures that accompany this presentation.

## Capital Structure and Cash Flow



(\$ in millions)

Capitalization									
9/30/22 6/30/22									
Cash and cash equivalents	\$	8.9	\$	10.5					
Restricted cash	\$	1.1	\$						
Short term investments	\$	3.5	\$	3.5					
Total debt	\$	17.2	\$	18.2					
Total net debt	\$	4.8	\$	4.2					
Shareholders' equity	\$	60.4	\$	58.1					
Total capitalization	\$	77.6	\$	76.3					

Cash Flow		Nine Mo	Year Ended				
	9	/30/22	9/30/21		<u>12</u>	/31/21	
Net cash provided by (used in) operating activities (GAAP)	\$	(3.7)	\$	8.1	\$	10.8	
Capital expenditures		(1.0)		(0.6)		(1.0)	
Free cash flow (FCF) <sup>(1)</sup> (Non-GAAP)	\$	(4.7)	\$ 7.5		\$	9.8	

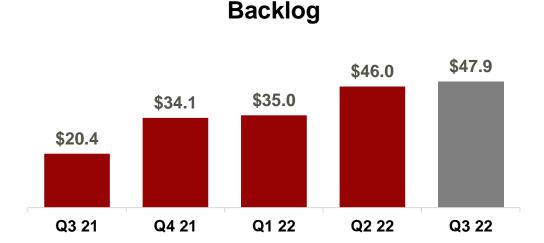
- > ~\$52 million in liquidity
  - Includes \$12.4 million in cash and short-term investments (excludes restricted cash)
  - \$40 million capacity on recently expanded credit facilities
- Measurable financial flexibility
  - Total debt/TTM adjusted EBITDA leverage ratio was 1.4x

## **Orders and Backlog**

(\$ in millions)







- Orders up 55% y/y with strong demand from nearly all end markets
  - Book-to-bill of 1.06x
  - Acquisitions added to demand especially in security and defense
  - Semi front-end and back-end orders strengthened y/y on technology and capacity demands
    - Strength in analog/mixed signal test markets
    - Growing customer base with front-end solution for silicon carbide (SiC) crystal growth applications
- Approximately 55%, or ~\$25 million, of backlog is expected to convert to sales in Q4 2022
  - 45% of backlog to convert beyond Q4 vs. historic levels of 20% to 25% as customers secure production capacity

# **Q4 2022 Expectations**



- Executing 5-Point Strategy to continue driving growth
- ≥ 2022 Q4 Guidance<sup>(1)</sup>

• Q4 revenue: \$30 million to \$32 million

• Q4 gross margin: ~45%

• Q4 operating expenses: \$10.7 million to \$10.9 million

• Q4 interest expense: ~\$190,000

Effective tax rate: 16% to 17%

Q4 GAAP EPS: \$0.20 to \$0.25

Q4 Amort. (after tax) ~\$465,000

• Q4 non-GAAP Adj EPS<sup>(2)</sup>: \$0.25 to \$0.30

2022 capital expenditures: ~\$1.5 million

- ➤ 2022 Full Year Expectations<sup>(1)</sup>
  - Midpoint of Q4 revenue guidance implies 2022 revenue of ~\$115 million or top end of guidance range provided consistently through the year

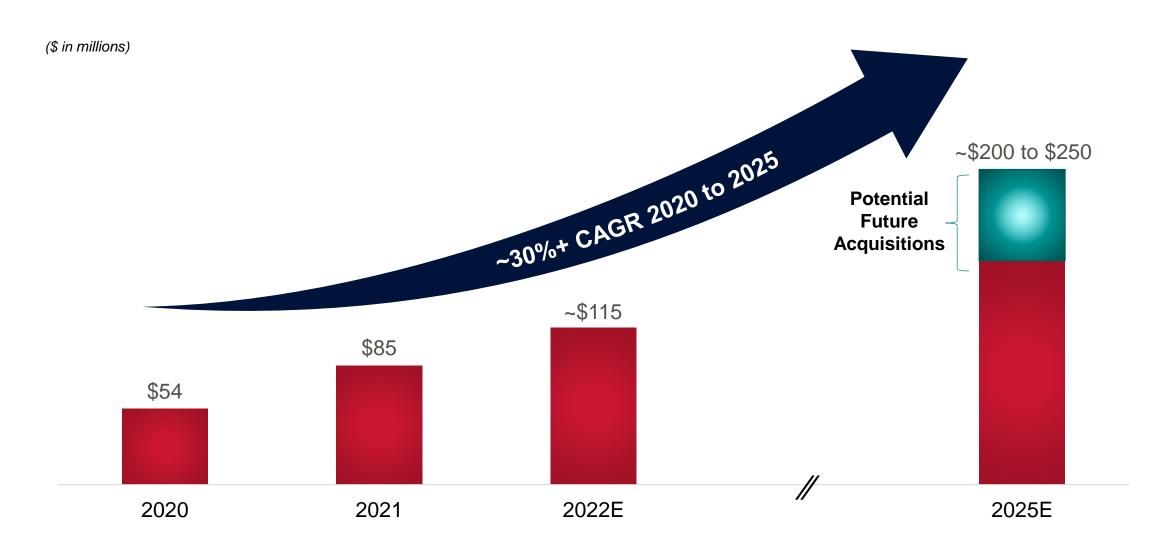


<sup>(1)</sup> Guidance provided November 4, 2022. The foregoing guidance is based on management's current views with respect to operating and market conditions and customers' forecasts. It also assumes continuation of ongoing supply chain challenges. Actual results may differ materially from what is provided here today as a result of, among other things, the factors described under "Forward-Looking Statements" on slide 2.

<sup>(2)</sup> Adjusted EPS is a non-GAAP financial measure. Further information can be found under "Non-GAAP Financial Measures and Forward-Looking Non-GAAP Financial Measures." See also the reconciliations of GAAP financial measures to non-GAAP financial measures that accompany this presentation.

# **Executing to Plan**

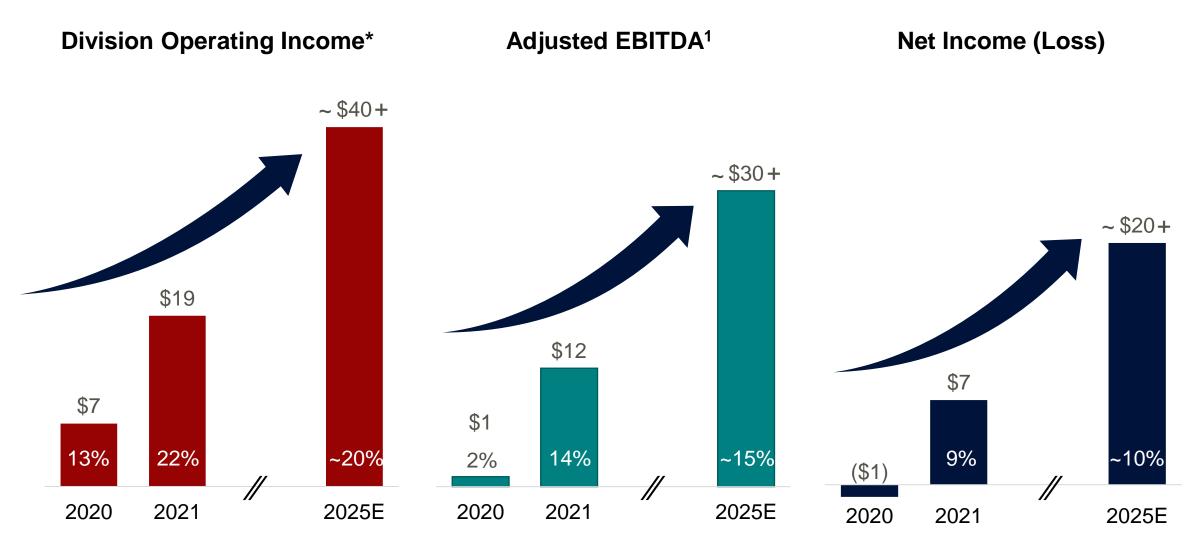




# Scale Expected to Drive Operating Leverage



(\$ in millions)



<sup>&</sup>lt;sup>1</sup> Adjusted EBITDA is a non-GAAP financial measure. Further information can be found under "Non-GAAP Financial Measures and Forward-Looking Non-GAAP Financial Measures." See also the reconciliations of GAAP financial measures to non-GAAP financial measures that accompany this presentation.

\*Division operating income is unaudited.

## **Execution on Track with Plan**





Strong demand for inTEST's innovative technologies and engineering expertise



Diversified end markets with strong secular growth drivers



Growing customer base, deepening customer reach and expanding geographically



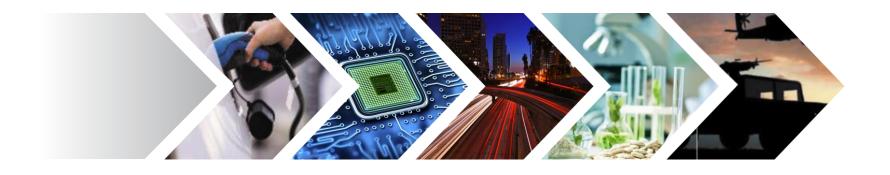
Financial flexibility to execute growth strategy



**Executing 5-Point Strategy and delivering results** 

# inTEST Corporation

## 11th Annual NYC Summit



Nick Grant
President and CEO

**Duncan Gilmour**Chief Financial Officer



# **Supplemental Information**



# **Organic Revenue Reconciliation**



(\$ in thousands)

Total revenue (GAAP)
Less: Revenue from acquired
businesses(1)
Organic revenue (Non-GAAP)

	Three Months Ended									
•			Chan	ge		Chan	ge			
	<b>9/30/2022</b> \$ 30,771	<b>6/30/2022</b> \$ 29,571	<b>\$</b> \$ 1,200	<u>%</u> 4.1%	<b>9/30/2021</b> \$ 21,144	<b>\$</b> \$ 9,627	<u>%</u> 45.5%			
	(4,754)	(5,221)	(467)	-8.9%	· ,	4,754	NM			
•	\$ 26,017	\$ 24,350	\$ 1,667	6.8%	\$ 21,144	\$ 4,873	23.0%			

Total revenue (GAAP)
Less: Revenue from acquired
businesses(1)
Organic revenue (Non-GAAP)

Nine Months Ended							
		Chan	ge				
9/30/2022	9/30/2021	<u>\$</u>	<u>%</u>				
\$ 84,423	\$ 62,520	\$ 21,903	35.0%				
(13,991)	-	13,991	NM				
\$ 70,432	\$ 62,520	\$ 7,912	12.7%				

# **Adjusted Net Earnings Reconciliation**



(\$ in thousands

	Three Months Ended									
	9/	30/2021	12/3	31/2021	3/3	31/2022	6/	30/2022	9/	30/2022
Net earnings (GAAP)	\$	2,175	\$	287	\$	577	\$	2,116	\$	2,524
Acquired intangible amortization		309		522		782		765		595
Tax adjustments		(4)		(10)		(93)		(162)		(103)
Adjusted net earnings (Non-GAAP)	\$	2,480	\$	799	\$	1,266	\$	2,719	\$	3,016
Diluted weighted average shares outstanding		10,792		10,836		10,843		10,815		10,865
Net earnings per share – diluted:										
Net earnings (GAAP)	\$	0.20	\$	0.03	\$	0.05	\$	0.20	\$	0.23
Acquired intangible amortization		0.03		0.04		0.08		0.07		0.06
Tax adjustments				_		(0.01)		(0.02)		(0.01)
Adjusted net earnings per share – diluted (Non-GAAP)	\$	0.23	\$	0.07	\$	0.12	\$	0.25	\$	0.28

# **Adjusted EBITDA Reconciliation**



(\$ in thousands

Three Months Ended									
9/	30/2021	12/	/31/2021	3/	31/2022	6/	/30/2022	9/	30/2022
\$	2,175	\$	287	\$	577	\$	2,116	\$	2,524
	309		522		782		765		595
	4		83		137		133		166
	357		(51)		78		454		515
	172		171		188		174		203
	371		356		372		551		450
\$	3,388	\$	1,368	\$	2,134	\$	4,193	\$	4,453
	21,144		22,358		24,081		29,571		30,771
	16.0%		6.1%		8.9%		14.2%		14.5%
		309 4 357 172 371 \$ 3,388 21,144	\$ 2,175 \$ 309 4 357 172 371 \$ 3,388 \$	9/30/2021       12/31/2021         \$ 2,175       \$ 287         309       522         4       83         357       (51)         172       171         371       356         \$ 3,388       \$ 1,368         21,144       22,358	9/30/2021       12/31/2021       3/         \$ 2,175       \$ 287       \$         309       522       4       83         357       (51)       171       171         371       356       \$       \$         \$ 3,388       \$ 1,368       \$         21,144       22,358	9/30/2021       12/31/2021       3/31/2022         \$ 2,175       \$ 287       \$ 577         309       522       782         4       83       137         357       (51)       78         172       171       188         371       356       372         \$ 3,388       \$ 1,368       \$ 2,134         21,144       22,358       24,081	\$ 2,175 \$ 287 \$ 577 \$ 309 522 782 4 83 137 357 (51) 78 172 171 188 371 356 372 \$ 3,388 \$ 1,368 \$ 2,134 \$ \$ 21,144 22,358 24,081	9/30/2021       12/31/2021       3/31/2022       6/30/2022         \$ 2,175       \$ 287       \$ 577       \$ 2,116         309       522       782       765         4       83       137       133         357       (51)       78       454         172       171       188       174         371       356       372       551         \$ 3,388       \$ 1,368       \$ 2,134       \$ 4,193         21,144       22,358       24,081       29,571	9/30/2021       12/31/2021       3/31/2022       6/30/2022       9/         \$ 2,175       \$ 287       \$ 577       \$ 2,116       \$ 309       522       782       765       4 83       137       133       133       133       1357       (51)       78       454       172       171       188       174       371       356       372       551       \$ 3,388       \$ 1,368       \$ 2,134       \$ 4,193       \$         \$ 21,144       \$ 22,358       \$ 24,081       \$ 29,571       \$ 29,571

# **Adjusted EBITDA Reconciliation**



(\$ in thousands

	Year/TTM						
		2019	2020		2021	TTM	Q3 2022
Net earnings (GAAP)	\$	2,322 \$	(895)	\$	7,283	\$	5,504
Acquired intangible amortization		1,257	1,233		1,440		2,664
Interest expense		-	33		89		519
Income tax expense		282	(336)		1,119		996
Depreciation		685	630		666		736
Non-cash stock-based compensation		884	671		1,450		1,729
Adjusted EBITDA (Non-GAAP)	\$	5,430 \$	1,336	\$	12,047	\$	12,148
Revenue		60,660	53,823		84,878		106,781
Adjusted EBITDA margin (Non-GAAP)		9.0%	2.5%		14.2%		11.4%

# **Adjusted EPS Reconciliation**



### Estimated Q4 2022 Guidance

	 LOW	 High
Estimated earnings per share – diluted (GAAP)	\$ 0.20	\$ 0.25
Estimated acquired intangible amortization	0.06	0.06
Estimated tax adjustments	 (0.01)	(0.01)
Estimated adjusted earnings per share – diluted (Non-GAAP)	\$ 0.25	\$ 0.30

# **Segment Reporting**



### Reclassification of 2021

(\$ in thousands)

		Quarter Ended						
	9/30/2021	<u>12/31/2021</u>	3/31/2022	6/30/2022	9/30/2022	<u>12/31/2021</u>		
Electronic Test	\$ 8,103	\$ 6,851	\$ 8,778	\$ 9,797	\$ 10,408	\$ 32,509		
Environmental Technologies	6,875	7,176	6,993	7,507	7,631	26,896		
Process Technologies	6,166	8,331	8,310	12,267	12,732_	25,473_		
Total Revenue	\$ 21,144	\$ 22,358	\$ 24,081	\$ 29,571	\$ 30,771	\$ 84,878		

		Division Op. Margin			Division Op. Margin		Division Op. Margin		Division Op. Margin		Division Op. Margin		Division Op. Margin
Electronic Test	\$ 2,634	33%	- \$	2,068	30%	\$ 1,887	21%	\$ 2,193	22%	\$ 2,406	23%	\$ 10,926	34%
Environmental Technologies	1,090	16%		1,110	15%	802	11%	1,070	14%	1,021	13%	4,236	16%
Process Technologies	1,078	17%		1,124	13%	730	9%	2,569	21%	2,465	19%	 3,819	15%
Total income from divisional operations	4,802	23%		4,302	19%	3,419	14%	5,832	20%	5,892	19%	18,981	22%
Corporate expense	(1,944)			(3,485)		(1,835)		(2,339)		(2,138)		(9,082)	
Acquired intangible amortization	(309)			(522)		(782)		(765)		(595)		(1,440)	
Other income (expense)	(17)			(59)		(147)	_	(158)	_	(120)	_	 (57)	
Earnings before income tax expense	\$ 2,532		\$	236		\$ 655	=	\$ 2,570	=	\$ 3,039	:	\$ 8,402	i

Beginning in the first quarter of 2022, the Company made a change to its reportable segments from two reportable segments to three reportable segments – Electronic Test, Environmental Technologies and Process Technologies. These segments, which operate as Divisions, align with how the Chief Executive Officer (CEO), who is also the Chief Operating Decision Maker (CODM) as defined under U.S. GAAP, allocates resources and assesses performance against the Company's key growth strategies. Prior period reportable segment results and related disclosures have been restated to be consistent with the current year presentation.